Executive summary

Temporal Decoupling and Determining Resource Needs of Autonomous Agents in the Airport Turnaround Process

Introduction
Despite a temporary decrease due to the current financial crisis (2009), air traffic in Europe is still expected to grow significantly in the longer term. One of the most constraining factors in accommodating this growth is the turnaround process at airports. During turnaround, a number of services need to be provided to aircraft at the gate: deboarding, cleaning, catering, fueling, etc. In previous research, a methodology and prototype have been developed to plan these services as efficiently as possible in time. In this paper, an additional algorithm is introduced to determine the minimum number of resources required for each service provider.

Problem area
The general context of this paper is Collaborative Decision Making (CDM) and Total Airport Management (TAM). CDM has been identified as an important enabler of capacity and efficiency in air transport. TAM can be seen as the following step,
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encapsulating CDM and bringing a planning and decision support component to it.

This paper builds on previous research conducted in the Co-ordinated Airport through Extreme Decoupling (CAED) project. In this project, funded by the CARE INO III research programme of EUROCONTROL, a decision support tool has been developed to assist planners in the establishment of a robust, pre-tactical stand plan including all ground handling services. Central to the approach has been the assumption that local parties are in the best position to plan their resources and activities. Based on this assumption, a methodology called ‘extreme decoupling’ is presented to ensure that – given an initial stand plan – service providers can plan their activities locally (i.e., decoupled from the stand plan and each other) as much as possible.

Description of work
In this paper, a multi-agent approach is presented to solve the planning of ground handling processes at airports. In the first part of the paper, a temporal decoupling method is introduced to partition the overall plan into several independent sub-plans that can be solved locally and merged again into a conflict-free plan. This approach offers one major advantage: it allows service providers at airports to plan their activities independently of other service providers as much as possible.

In the second part of the paper, a new algorithm is presented to determine the number of resources needed to execute all activities in a decoupled service plan. Apart from the travelling time between activities, this algorithm also takes the earliest and latest start and end times of each activity into account. By doing so, the algorithm offers a minimum and maximum number of resources required to perform the service. The minimum may correspond to minimal costs for the service provider, the maximum to maximum service reliability through maximum flexibility in re-pairing plan disruptions. The service provider is thus given an upper and lower bound: the choice, depending on his preferences and business model, is his.

Results and conclusions
The methodology presented in this paper both automates the strategic planning process of ground handling activities and offers plan representations that are particularly suited to deal with last-minute tactical disruptions. The decoupling approach renders complex and time-consuming re-planning and co-ordination between agents superfluous in case of such small disruptions. Given the large number of delays occurring daily at airports, this seems a valuable approach.

Apart from the temporal planning of ground handling activities, this paper presents an algorithm for allocating resources to these activities. The algorithm specifies the minimum and maximum amount of resources needed, as well as the time and place of their allocation. Together with the temporal planning methodology, the implemented algorithm presented here may offer an important decision support tool for planners of ground handling services.
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Abstract

Air traffic in Europe is getting more and more congested with the turnaround process at airports as one of the most constraining factors. During this turnaround process, a number of services need to be provided to aircraft at the gate: de-boarding, cleaning, catering, fueling, etc. These services are provided by different agents (the service providers), who have to coordinate their activities in order to respect the turnaround time slot, the required service times and existing regulations. Usually, a global turnaround plan respecting all temporal dependencies is constructed. Such a global plan, however, has several disadvantages. First of all, it contains several (time)dependencies between agents, preventing them to optimize the scheduling of their activities autonomously. Secondly, in case of disruptions (and delays are common at any airport), re-planning is complex, time-consuming and will often affect all agents. The contribution of this paper in addressing this problem is twofold. First of all, we propose a method to decouple the overall turnaround plan into local plans for each agent, allowing them to schedule their activities independently of one another. The decoupling method guarantees that the merging of all local schedules always satisfies the original set of plan constraints. Moreover, in case of disruptions, we could try to fix the local plans instead of repairing the global plan. Secondly, since by decoupling every agent now is free to choose its own schedule, each agent might select a schedule that optimizes its own objectives. Therefore, we show these benefits of decoupling in the turnaround process by developing a new algorithm that can be used by an agent to determine the minimum number of resources it requires to accomplish its ground handling task. We illustrate the application of this algorithm by determining the minimum number of vehicles a fueling agent will need in order to perform all its fueling services in the turnaround process.

1. Introduction

Despite a predicted 5% decrease for 2009 (see [6], [9]), air traffic in Europe is expected to grow again significantly in the longer term. To accommodate this growth, sufficient airspace and airport capacity needs to be ensured. As expansion of airports is expensive and often impossible due to noise and environmental regulations, airport capacity has become a major bottleneck in the air transport system. To still meet traffic demand, airport authorities are seeking improved planning methods to make more efficient use of existing resources.

Airport planning is generally subdivided into a number of domains: arrival management, departure management, stand allocation management, and taxi planning. In all of these areas, already extensive research has been conducted to improve planning and assist planners by means of decision support tools (e.g., [1], [11], [12], [13]). Ground handling, denoting all processes that take place when an aircraft is at the gate or stand, is a notable exception. It is only recently that research has focused on a more efficient planning of ground handling processes [12]. This seems a promising direction, since ground handling is recognized as the second most common source of delays in the air transport system [14].

This paper presents a new approach to the planning of ground handling activities at airports. These activities (e.g., boarding, fueling, cleaning and baggage loading) are performed during the so-called turnaround, when an aircraft is serviced at the stand between two flights. Since these activities are performed by several agents (a boarding operator, a cleaning team, etc.), and are subject to time constraints, the problem domain can conveniently be modeled as a multi-agent planning and scheduling problem.

Usually, a global ground handling plan is provided, stating all the constraints that have to be satisfied in order to complete all the ground handling services. Using these constraints, the individual agents would like to schedule their own activities independently from the others, because each of them has his/her own objectives, preferences, business rules and resource constraints that they would like to keep private as much as possible. Due to the interdependencies of these activities, however, it is not directly possible for these actors to develop their own schedule autonomously.

Let’s call this problem the autonomous scheduling problem: how to ensure that, given a global set of temporal constraints (temporal plan) for a set of agents, each agent is allowed to construct a schedule, satisfying its subset of constraints, without interfering with the schedules of the other agents.

To provide a solution for this autonomous scheduling problem, we present a method to represent such ground handling plans as Simple Temporal Networks (STNs) and show how a well-known method (Temporal Decoupling), developed by Hunsberger [7], can be applied to achieve a set of independently schedulable temporal plans, one for each of the service providers.

Then we show how this method can be used to find out, for each of the service providers involved in the turnaround
process, how a minimum amount of resources (e.g., vehicles) needed to perform the scheduled activities per time period can be determined. We present a very simple, but elegant algorithm that can be used for e.g. the fueling and catering providers to determine how many vehicles they minimally would need to perform their activities given a specification of their part of the turnaround process.

Note that in principle, this approach can be applied to more general problems than the turnaround process alone. Basically, the general version of the problem we discuss in this paper can be stated as follows:

Given: a set of activities to be performed by a set of autonomous agents, for each agent $a_i \in Ag$ a disjoint subset $Ac_i \subseteq Ac$ of activities to be performed by $a_i$, and a set $C$ of constraints imposed on the set $Ac$ of activities, where $C_i \subseteq C$ is the set of constraints pertaining to the set of activities $Ac_i$.

Question: (i) how to obtain for each agent $a_i \in Ag$ a set $C_i$ of local constraints for its activities $Ac_i \subseteq Ac$, such that each agent $a_i$ can schedule its activities independently from the others, and (ii) how to provide each agent $a_i$ with its own resource plan, i.e., an estimation of the number of resources $r \in R$ it minimally needs to carry out its set of activities.

This problem can be viewed as a coordination problem, since it requires the establishment of a set of local temporal constraints for each agent in such a way that, while each agent can choose its own schedule and resource plan independently from the others, the feasibility of the overall solution is still ensured.

To illustrate its potential relevance and applicability, we discuss a solution of this problem in the context of the turnaround process at airports. In Section 2 the necessary background on the representation of the problem as an STN and the Temporal Decoupling method is discussed. In Section 3, the algorithm to solve the resource consumption problem is detailed. Finally, in Section 4 some possible extensions of this solution are discussed.

2. Background

2.1. The turnaround process

Ground handling concerns all activities that have to be performed during the turnaround of aircraft at the gate: between on-block (the time an aircraft arrives at the gate) and off-block (the time an aircraft is pushed back from the gate). For this time period, a so-called turnaround plan specifies which services (catering, cleaning, boarding, fueling, etc.) should be performed when for specific aircraft. The collection of these turnaround plans constitutes the overall turnaround plan for an airport for a specific day. An example high-level entry of such a turnaround plan is:

(KL1857, C06, 12:00, 13:28)

where the flight number (KL1857), the gate (C06), and the on-block (12:00) and off-block time (13:28) of a specific aircraft is specified. At a lower level, all services such as catering, cleaning, boarding and fueling that need to be planned between the on- and off-block times are listed. Usually, these services are constrained: for each service there is usually a minimal duration (minimum service time) and a maximal duration (norm time) specified. Moreover, there are constraints between several services. For example, fueling cannot take place when passengers are on-board, so fueling has to take place before boarding. Boarding itself has to end at most 15 minutes before off-block.

2.2. Modeling the turnaround process by an STN

To model the collection of turnaround plans we use a Simple Temporal problem (STP) [5]:

Definition 2.1: A Simple Temporal Problem $S$ is a tuple $S = (X, C)$ where $X$ is a finite collection $\{x_0, \ldots, x_n\}$ of time variables, and $C$ is a finite collection of temporal constraints over these variables. Each constraint $c \in C$ is of the form $c_{ij} : x_j - x_i \leq b_{ij}$, for some $b_{ij} \in Z$. The variable $x_0$ represents a special fixed time value, the temporal reference point, taking the value 0.

To use an STP to specify temporal constraints on activities, every service $a$ for a given aircraft is represented by a pair $(x_i, x_{i+1})$ of time variables (events) indicating respectively the starting, and the finishing time of $a$. Moreover, per aircraft we use two additional time point variables indicating the on-block time and the off-block time of the aircraft. The temporal reference point $x_0$ will usually indicate the beginning of a day (00:00) or afternoon (12:00). So, given $n$ aircraft and $m$ services per aircraft, we need to specify one variable to indicate the temporal reference point, $2n$ variables to indicate the on- and off-block times and $2mn$ variables to indicate the start and finishing times of all the $mn$ services. Therefore, in total we need $2mn + 2n + 1$ variables.

To specify all constraints for the variables, it suffices to constrain the duration of the services by indicating minimum and maximum service times, their temporal relation and absolute constraints on the starting and ending times of the services. All these constraints can be specified as upper bounds on the difference of temporal variables. For example, if the start of service $a$ is indicated by $x_1$ and its ending by $x_2$, while the start of service $b$ is indicated by $x_3$, then specifying that $a$ might take at least 3 but no more than 5 minutes can be expressed by the constraints $x_2 - x_1 \leq 5$ and $x_1 - x_2 \leq -3$. Requiring $b$ to start after $a$ has ended is specified by $x_2 - x_3 \leq 0$.

Without loss of generality$^1$ we can assume that for every pair of variables $x_i, x_j \in X$ there is a constraint $c_{ij} : x_i - x_j \leq b_{ij}$ and a constraint $c_{ij} : x_j - x_i \leq b_{ij}$. If these constraints are combined we obtain the interval constraint $-b_{ij} \leq x_j - x_i \leq b_{ij}$.

Note that if $x_i$ and $x_j$ are temporally unrelated, the constraints $x_j - x_i \leq \infty$ and $x_i - x_j \leq \infty$ capture this relation.

---

1. Note that if $x_i$ and $x_j$ are temporally unrelated, the constraints $x_j - x_i \leq \infty$ and $x_i - x_j \leq \infty$ capture this relation.
model these constraints using an STP as follows:

\[ b_{ij}, \text{ also written as } I_{ij} = [-b_{ji}, b_{ij}]. \]

In this paper we will use both notations. As a special case we mention the interval constraint \( 0 \leq x_i - x_j \leq \infty \) specifying that \( x_j \) has to occur before \( x_i \).

Let us now present a simplified example of an STN in the turnaround domain.

**Example 2.1:** Suppose we have a flight with an on- and off-block time of 13:00 and 15:30, respectively. Therefore, all required ground services like fueling, (de)boarding and cleaning have to be done between 13:00 and 15:30. It is required that deboarding has to start within 15 minutes after on-block and it takes at least 10 and at most 20 minutes. Fueling can only start if deboarding has ended. Finally, we know that fueling takes at least 20 and at most 40 minutes and has to be completed 30 minutes before off-block. We can model these constraints using an STP as follows:

Consider the following set of variables \( X = \{x_0, x_1, x_2, x_3, x_4, x_5, x_6\} \), where

\[
\begin{align*}
x_0 & \text{ temporal referential point (0 = 12:00)} \\
x_1 & \text{ on block time} \\
x_2 & \text{ begin time deboarding} \\
x_3 & \text{ end time deboarding} \\
x_4 & \text{ begin time fueling} \\
x_5 & \text{ end time fueling} \\
x_6 & \text{ off-block time}
\end{align*}
\]

The following constraints should be specified:

\[
\begin{align*}
60 & \leq x_1 - x_0 \leq 60 \quad \text{on-block is exactly 60 minutes after 12:00} \\
150 & \leq x_6 - x_1 \leq 150 \quad \text{the time between on- and off-block is 150 minutes} \\
0 & \leq x_2 - x_1 \leq 15 \quad \text{deboarding has to start within 15 minutes after on-block} \\
10 & \leq x_3 - x_2 \leq 20 \quad \text{duration of deboarding is between 10 and 20 minutes} \\
20 & \leq x_5 - x_4 \leq 40 \quad \text{fueling takes 20 to 40 minutes} \\
0 & \leq x_4 - x_3 \leq \infty \quad \text{fueling starts after deboarding has ended} \\
30 & \leq x_6 - x_5 \leq \infty \quad \text{fueling has to completed at least 30 minutes before off-block}
\end{align*}
\]

Given an STP \( S = \langle X, C \rangle \), a direct labeled graph representation \( G_S = \langle N_X, E_C, l \rangle \) of \( S \) can be obtained by using

- \( N_X \) as the set of nodes \( n_i \) representing the time points \( x_i \) and
- \( E_C \) as the set of labeled directed arcs, where \( e = (n_i, n_j) \in E \) has label \( l(e) = b_{ij} \) whenever \( c_{ji} : x_j - x_i \leq b_{ij} \) occurs in \( C \).

Figure 1 contains a graphical representation (a Simple Temporal Network) derived from this STP \( S \).

A solution of an STN \( S = \langle X, C \rangle \) is a specification of suitable values for time variables \( x \in X \):

**Definition 2.2:** [8] A solution for a STN \( S = \langle X, C \rangle \) is a complete set of assignments \( \{x_0 = 0, x_1 = v_1, \ldots, x_n = v_n\} \) of values \( v_i \in \mathbb{Z} \) to variables \( x_i \in X \), such that all constraints \( c \in C \) are satisfied.

**Example 2.2:** The following assignment is a possible solution to the STP \( S \) discussed above:

\[
\begin{align*}
x_0 & = 0, x_1 = 60, x_2 = 70, x_3 = 90, \\
x_4 & = 105, x_5 = 135, x_6 = 210
\end{align*}
\]

If such a solution exist, we say that the STN \( S \) is consistent, else it is said to be inconsistent.

There is an efficient algorithm to check (in)consistency of a STN \( S = \langle X, C \rangle \) based on the following idea (see [4]):

If the labels \( l(e) \) on the edges \( e \) in the associated graph 
\( G_S = \langle N_X, E_C, l \rangle \) are interpreted as distances between nodes, the well-known \( O(n^3) \) Floyd-Warshall All-Pair-Shortest-Path (APSP)[3] algorithm can be used to determine the shortest distance \( d(i,j) \) between all nodes \( n_i \) and \( n_j \in N_X \). It is not difficult to show (see [4]) that now the inconsistency of \( S \) can be decided by checking whether \( d(i,i) \geq 0 \) holds for all nodes \( n_i \in N_X \).

(To see this note that, if there exists some \( n_i \) such that \( d(i,i) < 0 \), it implies that \( x_i \) should occur before itself, which is clearly impossible. Hence, there is no assignment to \( x_i \) that satisfies all constraints, implying that \( S \) is inconsistent.

Conversely, suppose that for all \( n_i \) we have \( d(i,i) \geq 0 \). Then the shortest path \( d(i,j) \) between every pair of vertices is well-defined. We show that \( S \) is consistent. Consider the following
assignment: \( x_0 := 0 \) and for every \( i > 0 \), \( x_i := d(0, i) \). Take an arbitrary constraint \( c_{ij} : x_j - x_i \leq b_{ij} \). Since by the shortest path property \( d(0, j) \leq d(0, i) + d(i, j) \) and \( d(i, j) \leq b_{ij} \), it follows that \( d(0, j) - d(0, i) \leq d(i, j) \leq b_{ij} \) and the constraint \( c_{ij} \) is satisfied. Therefore, every constraint is satisfied by this assignment. Hence, \( S \) is consistent.)

The graph obtained by applying the APSP algorithm to the STN \( G_S \) containing all shortest distances between the nodes in \( N_X \) will be denoted by \( G^S_0 \). This graph, also called the d-graph associated with the STN \( S \), specifies the tightest constraints between the time variables in \( X \). Note that the d-graph is a complete graph and contains for every node pair one edge with the shortest distance between them as its label.

### 2.3. The Temporal Decoupling Method

We model the collection of turnaround plans using an STN. This STN contains the specifications of all activities to be performed by the different agents (service providers) for a collection of aircraft while these are on-block. In order to provide a solution for the complete turnaround process we have to specify the values of all begin and end points of these activities. Finding such a solution (i.e. joint schedule) would require either a centralized solution process or a rather elaborate coordination process requiring negotiation between the different agents involved. As we already remarked in the introduction, both these approaches to find a solution are not possible, since the service providers require a specification of the constraints between the activities they have to perform that enables them to come up with a schedule independently of the others.

This requires a modification of the original STN \( S \) such that

- \( S \) is split into \( k \) sub STNs \( S_i \), \( i = 1, 2, \ldots, k \), where each \( S_i \) contains all the constraints for the services of service provider \( i \) in the turn round process. We assume that all STNs have the variable \( x_0 \) in common.
- each of the agents is allowed to solve its own sub STN \( S_i \) by specifying an arbitrary solution \( s_i \) (schedule) for it.
- whatever solutions \( s_j \) are chosen by the agents, their merge, i.e., a complete solution \( s = s_1 \cup s_2 \cup \ldots \cup s_k \), always constitutes a valid solution to the overall problem \( S \).

This is exactly the idea behind the so-called Temporal Decoupling method specified by Hunsberger [8]. This method can be described in a more formal way as follows:

**Definition 2.3:** (Temporal Decoupling)

Let \( X_1, X_2 \subseteq X \) two subsets of the set of variables \( X \) such that both \( X_1 \) and \( X_2 \) contain \( x_0 \) and \( X_1 - \{x_0\} \) and \( X_2 - \{x_0\} \) partition \( X - \{x_0\} \). Such a (near) partitioning is called a \( z \)-partition of \( X \).

A temporal decoupling of the STN \( S = \langle X, C \rangle \) using \( X_1 \) and \( X_2 \) is a pair of STNs \( S_1 = \langle X_1, C_{X_1} \rangle \) and \( S_2 = \langle X_2, C_{X_2} \rangle \) such that:

- \( S_1 \) and \( S_2 \) are consistent.
- the merging of solutions for \( S_1 \) and \( S_2 \) always is a solution for \( S \).

Here, \( S_i = \langle X_i, C_{X_i} \rangle \) is the sub-STN generated by \( X_i \) by selecting the constraints \( c \in C \) that contain variables only occurring in \( X_i \).

The definition of the \( z \)-partition and the temporal decoupling for more than two sets is analogous to that for two sets. In our application we choose the \( z \)-partition in such a way that all time points belonging to activities of one service provider occur in one \( z \)-partition. We will now give an example of \( z \)-partitions and the essence of the temporal decoupling process.

**Example 2.3:** Suppose we have two time point variables \( x_1 \) and \( x_2 \) with the constraints: \( 0 \leq x_1 \leq 60, 0 \leq x_2 \leq 120 \) and \( 0 \leq x_2 - x_1 \leq \infty \), i.e., \( x_1 \leq x_2 \). Let \( x_0 = 0 \) (See Figure 2).

We consider the following \( z \)-partition: \( X_1 = \{x_0, x_1\} \) and \( X_2 = \{x_0, x_2\} \). We can’t solve for \( x_1 \) independently from \( x_2 \), since the inter-block constraint \( x_1 \leq x_2 \) has to be satisfied. For example, if we take \( x_1 = 50 \) and \( x_2 = 30 \) then they both satisfy the local constraints \( 0 \leq x_1 \leq 60 \) and \( 0 \leq x_2 \leq 120 \), respectively, but \( x_1 \leq x_2 \) is not satisfied. Temporal decoupling now essentially comes down to make this latter constraint obsolete by tightening the local constraints. In this case, this can be easily accomplished by changing the constraint \( 0 \leq x_2 \leq 120 \) into \( 60 \leq x_2 \leq 120 \). The effect of this change is that the constraint between \( x_1 \) and \( x_2 \) is always satisfied and can be removed. As a consequence, the values for \( x_1 \) and \( x_2 \) meeting the local constraints now can be chosen independently from each other, while still guaranteeing a correct total solution: every value chosen for \( x_1 \) cannot be larger than an independently chosen value for \( x_2 \).

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**Fig. 2.** Example of a \( z \)-partitioning used for temporal decoupling in Example 2.3.

In [7], [8] an algorithm is given that given a \( z \)-partition performs a suitable minimal temporal decoupling. This algorithm can be easily applied to STN specifications of the turnaround process to obtain sub-STNs, one per service provider. These decoupled STNs can be given to each of the service providers. Whatever solution is provided by a particular service provider,
it will never create an infeasibility, since merging the individual solutions will always provide a total solution.

3. Determining the number of resources needed

Once by temporal decoupling an independently schedulable temporal plan per agent (service provider) has been obtained, a service provider would like to choose an optimal schedule, for example a schedule that minimizes the number of resources needed in order to complete all the activities specified in his temporal plan. For example, agents such as the fueling or catering company, need vehicles as resources to service an aircraft. A service provider would be interested to use as few vehicles as possible by letting them service multiple aircraft if the activities take place after each other and there is sufficient time between them to travel from one aircraft to another. Hence, we need to take into account the travelling time between the activities to be performed by each provider.

To give an example, let us consider the sub STN (temporal plan) of the fueling agent. In such a decoupled STN the service provider can find the Earliest Starting Time (EST(a)), Latest Starting Time (LST(a)), Latest End Time (LET(a)) and the Earliest End Time (EET(a)) per fueling activity a, since for each such an activity the tightest constraints for the start and end time of a are specified. Table 1 shows an example of information derived from a decoupled temporal plan where for each flight to be handled it is indicated at what time the fueling agent must start (earliest) and when the agent must end (latest).

<table>
<thead>
<tr>
<th>call sign</th>
<th>gate</th>
<th>EST</th>
<th>LST</th>
<th>EET</th>
<th>LET</th>
</tr>
</thead>
<tbody>
<tr>
<td>KL1857</td>
<td>C06</td>
<td>12:00:00</td>
<td>12:00:00</td>
<td>12:12:00</td>
<td>13:28:31</td>
</tr>
<tr>
<td>KL1013</td>
<td>B13</td>
<td>12:10:00</td>
<td>12:10:00</td>
<td>12:22:00</td>
<td>13:39:37</td>
</tr>
<tr>
<td>···</td>
<td>···</td>
<td>···</td>
<td>···</td>
<td>···</td>
<td>···</td>
</tr>
</tbody>
</table>

In order to determine the number of fueling vehicles for this fueling agent i, we model the set of activities specified in the decoupled temporal plans as the set of nodes Vi in a directed reachability graph Gi = (Vi, Ei), where there is a directed edge between two activities a1, a2 ∈ Vi if it is possible to accomplish activity a2 after a1 using the same resource. That is, (a1, a2) ∈ Ei if agent i, using the same vehicle, is able to complete activity a2 without violating the time constraints after it has completed a1 without violating its time constraints. Here, we might use two methods to determine whether a2 is serviceable after a1: the minimum and the maximum method.

- minimum or pessimistic method:
  \[(a_1, a_2) \in E_i \text{ iff } EET(a_1) + distance(a_1, a_2) \leq LST(a_2)\]

Here, distance(a1, a2) is the travel time (distances) between the gate where activity a1 and the gate where activity a2 has to be performed. In the next example we show how to construct such a graph Gi using the maximum method.

**Example 3.1:** We construct the graph Gi = (Vi, Ei) for a fueling agent i. First, we need its decoupled plan with a list of activities with all the flights and the EST, LST, EET and LET for the fueling service for these flights. Table 1 shows a part of this list. We also need a table with the travel times (distances) between gates. Using the maximum method, we check whether for every possible pair of activities a1 and a2 the constraint LET(a1) + distance(a1, a2) ≤ EST(a2) holds. If so, we add a directed edge (a1, a2) to Gi. If not, no edge is added. For example, checking for flight KL1857 and KL1577, suppose that the distance between these activities is 2 minutes travel time. From Table 1 and this distance we derive 13:28:31 + 00:02:00 > 12:25:23. It follows that it is not possible to service these two flights after each other and consequently no edge is added. Using a full table of distances and applying this method to all pairs of services for agent i results in Figure 3.

**TABLE 1.** Decoupled plans for fueling service

**Fig. 3.** Reachability graph Gi for the fueling agent i created with the maximum method. There is an edge between two nodes (flights) if these flights are serviceable after each other using the same vehicle.
In Figure 3 there is a path from flight KL1857 via KL8437 to KL0435. This means that only one resource is needed to service these three flights. In order to determine the minimum number of resources needed, we now have to find out how many paths we need if we want to cover all nodes exactly once. In the literature, this problem is called the Minimal Node Disjoint Path Cover problem (e.g., [10]). In general, this problem is intractable, because the decision variant (Node Disjoint Path Cover) is a special case of the NP-complete HAMPAD problem (which comes down to covering all nodes with one path). In our case, however, it is easy to see that the graph $G_i$ is acyclic, which, as we will show, implies that the problem can be solved in polynomial time.

We can reduce the acyclic Node Disjoint Path Cover problem to the polynomially solvable Maximum Flow problem as follows: First, we construct a flow graph $G_i^f$ from the graph $G_i$ (as e.g., presented in Figure 3). Secondly, we prove that a solution of this Maximum Flow problem can be easily converted into a solution of our Minimal Node Disjoint Path Cover problem, i.e., the minimum number of resources needed.

The flow graph $G_i^f = (V'_i, E'_i)$ is constructed from the directed graph $G_i = (V_i, E_i)$ as follows:

Let $V_i' = \{x_1, x_2, \ldots, x_n\}$.

- $V_i' = \{s, x_1, x_2, \ldots, x_n\} \cup \{y_1, y_2, \ldots, y_n, t\}$, where $s$ (the source) and $t$ (the sink) are two nodes not occurring in $V_i$ and for every $x_i \in V_i$, $y_i$ is a new node in $V_i'$.
- $E_i' = \{(s, x_1) : x_1 \in V_i\} \cup \{(y_i, t) : x_i \in V_i\} \cup \{(x_i, y_j) : (x_i, x_j) \in E_i\}$.\n
- each edge $e \in E_i'$ is given capacity 1.

**Example 3.2:** Performing this transformation on the graph $G_i$, we get the flow graph $G_i^f$ depicted in Figure 4. The top row is called the X-row with the $x_i$ nodes and the bottom row of nodes is the Y-row of copies $y_i$. Executing a Maximal Flow algorithm on $G_i^f$ gives the maximum amount of flow from $s$ to $t$ in the graph and the edges through which it flows (See Figure 4, the edges in the maximal flow are marked bold). The flow $f$ is a maximum $s \rightarrow t$ flow with value 6.

We now show that, in general, the value of the maximal flow in $G_i^f$ determines the solution specifying the minimum amount of resources needed (i.e. the solution to the minimal disjoint path cover problem).

**Proposition 3.1:** Given a reachability graph $G_i = (V, E)$ and the constructed flow graph $G_i^f = (V', E')$, let $f_{\text{max}}$ be the value of the maximal $s \rightarrow t$ flow of $G_i^f$. Then the minimum number of paths needed for a disjoint path cover of $G_i$ is $|V| - f_{\text{max}}$.

2. Note that the graph is transitive: if there exists an edge between node $a$ and $b$ then, according to the maximal method, $d_{a \rightarrow t} + d_{b \rightarrow t} \leq b_{a \rightarrow t}$ holds. If there also exists an edge $(b, c)$ then $b_{a \rightarrow t} + d_{b \rightarrow c} \leq c_{a \rightarrow t}$ also holds. By definition $b_{a \rightarrow t} \leq b_{a \rightarrow c}$, from which follows that $b_{a \rightarrow t} + d_{b \rightarrow c} \leq c_{a \rightarrow t}$ and thus $a_{a \rightarrow t} + d_{a \rightarrow b} + d_{b \rightarrow c} \leq a_{a \rightarrow t}$ and $a_{a \rightarrow t} + d_{a \rightarrow b} + d_{b \rightarrow c} \leq c_{a \rightarrow t}$. This transitivity of the graph ensures that the requirement that each flight is serviced (fuelled) exactly once doesn’t restrict the solution set.

3. For a description of this problem, see[3].

**Proof:** See Appendix.

**Example 3.3:** Applying the Maximum Flow algorithm to our example in Figure 4, we find a maximum flow of 6. Thus, the minimum number of resources needed to carry out all activities is 8 (the number of activities (14) minus the value of the maximum flow (6)).

Note that in addition to the value of the disjoint path cover the algorithm also determines which flights can be serviced by the same resource. Each edge with positive flow is a part of a path. In Figure 4 these edges are marked bold. Constructing the paths is now easy. We take for each edge $(x_i, y_j)$ with non-zero flow the edge $(v_i, v_j)$ in $G_i$ and add these to the path cover. Succeeding nodes are on the same path. Nodes not belonging to a path belong to their own path with length zero. In Figure 3 the paths found are the following ones:

- **Paths with length 1:**
  $\{(KL1857, KL3411), (KL1113, KL8437),
  (KL1667, KL4103), (KL1577, KL1725),
  (KL8004, KL1795), (KL1113, KL0435)\}$

- **Paths with length 0:**
  $\{KL0103, KL8144, KL1667, KL1577, KL1013, KL0435, KL3411\}$

In Figure 5 the number of resources needed is plotted against time. This figure demonstrates that the maximum capacity of

![Flow graph $G_i^f$ constructed from the graph $G_i$ in Figure 3](image-url)
8 vehicles is only needed between 13:00 and 16:00 - not for the complete time period.

![Bar chart showing number of resources needed daily](image)

**Fig. 5.** Number of resources needed dependent upon time

As a final remark, note that the reachability graph $G_i$ can be constructed using the maximum or the minimum method. This enables a service provider to come up with a pessimistic and an optimistic estimation of the number of vehicles (s)he has to use to perform all the activities.

## 4. Conclusions and Further Research

In this paper, a multi-agent approach has been presented to solve the planning of ground handling processes at airports. In particular, a temporal decoupling method has been introduced to partition the overall plan into several independent sub-plans that can be solved locally and merged again into a conflict-free plan. This approach offers one major advantage: it allows service providers at airports to plan their activities independently of other service providers as much as possible. This renders complex and time-consuming re-planning coordination between agents superfluous in case of small disruptions to the original plan. Given the large number of delays occurring daily at airports, this seems a valuable approach.

Based on the decoupling approach, a new algorithm has been presented to determine the number of resources needed to execute all activities in a decoupled service plan. Apart from the travelling time between activities, this algorithm also takes the earliest and latest start and end times of each activity into account. By doing so, the algorithm offers a minimum and maximum number of resources required to perform the service. The minimum may correspond to minimal costs for the service provider, the maximum to maximum service reliability through maximum flexibility in re-pairing plan disruptions. The service provider is thus given an upper and lower bound: the choice, depending on his preferences and business model, is his.

Another advantage of the algorithm is that it not only specifies the amount of resources needed, but also the time and place of their allocation. For example, Figure 4 shows that the minimum capacity of eight resources is only needed for three hours; during the rest of the day, fewer resources will suffice. Other solutions with the same minimum capacity may exist and could be calculated. The time complexity of this algorithm is rather modest: it is bounded above by the complexity of the Maximum Flow algorithm and below by $O(n^2)^4$.

Future research may focus on a number of extensions. First, resource determination may be made more realistic by including information about the availability of resources or travel routes. Fuelling vehicles may for instance become temporarily unavailable during the re-fueling of these vehicles themselves.

Second, support may be given to the re-planning of resource allocation in case things go wrong. As a first step, an overview could be generated listing which extra resources may be available in case of disruptions. Further steps may be directed towards increasing the level of decoupling. The underlying idea here is to merge certain service providers (e.g., cleaning and catering) in case local re-planning is not feasible. In such a mechanism, the new decoupling combines the planning margins of both agents, thus increasing the total margin that can be used to re-plan their activities. Current research focuses on implementing this merge mechanism; other efforts address right-shifting and swapping resources in order to re-plan services.

After adding more realism to the current algorithm and implementing re-planning decision support, we intend to proceed towards an all-encompassing prototype. We then hope to validate this multi-agent prototype and its underlying ideas during real-time simulation test trials. In the near future, a decision support application based on this prototype may become operational at a real airport.

## References


4. In [2] the fastest algorithms available up till now are presented.
Appendix

Proposition A.1: Given a graph $G = (V, E)$ and the constructed flow graph $G' = (V', E')$, let $f$ be the value of the maximal flow of $G'$. Then the minimum number of paths needed for a disjoint path cover of $G$ is $|V| - f$.

Proof: We show that $G'$ has a flow with value $|V| - k$ if and only if $k$ is the size of the set of disjoint paths covering $V$. From this correspondence it follows immediately that maximal flows correspond to minimum disjoint path covers.

(⇐) Given graph $G$ with a path cover consisting of $k$ disjoint paths, there are $k$ nodes as the starting point of a covering path and $|V| - k$ nodes which are not. Because the covering paths are node disjoint, each of these $|V| - k$ nodes must have a unique predecessor on the covering path at which they occur. We construct a flow graph $G'$ according to the method described earlier. For each node $v_{i+1}$ with predecessor $v_i$ there is an edge in $G'$ between $x_i$ from the X-row and $y_{i+1}$ from the Y-row over which one unit of flow can be pushed. Because each node has a unique predecessor, the capacity constraint holds because each node $x_i$ has at most one outgoing flow and each $y_{i+1}$ has at most one incoming flow. So $G'$ has as flow of $|V| - k$.

(⇒) Consider flow of size $|V| - k$ in the graph $G'$ constructed from graph $G = (V, E)$. It is not difficult to see that this implies that there are $k$ disjoint paths from the source $s$ to the sink $t$. Hence, there are $k$ disjoint nodes (note that the edge capacity is 1) in the X-row from which 1 unit of flow flows to a unique node in the Y-row. From this follows that there are $k$ nodes in $G$ that are a successor of some node on a flow path, and $|V| - k$ that are not. Clearly, these $|V| - k$ nodes are the starting point of a covering path. Therefore, there are $|V| - k$ paths in the path cover for $G$. □